

# Organizational Equilibrium with Capital

Marco Bassetto, Zhen Huo, and José-Víctor Ríos-Rull

FRB of Chicago, New York University, University of Pennsylvania, UCL, CAERP

HKUST Summer Workshop in Macroeconomics

June 22, 2016

## Question

- Time inconsistency is a pervasive issue
  - government policy, sovereign debt, consumption-saving problem, ...
- Benchmark outcome: Markov perfect equilibrium
- Can agents do better than Markov equilibrium?
  - Yes, with trigger strategies ([Chari and Kehoe, 1990](#))
- We show agents do better than Markov equilibrium without trigger strategy

## This paper

Propose an equilibrium concept for economies with state variables where

- Initial agents can make proposals for the future
- Future agents can follow the proposal, or
  - 1 copy the proposal
  - 2 wait for the next agent to make the same proposal
  - 3 make their own proposal
- Equilibrium: a proposal that all future agents are willing to follow

Organizational Equilibrium (OE) ([Prescott and Rios-Rull, 2000](#)) is a special case

## This paper

- Propose organizational equilibrium for economies with state variables
- Apply organizational equilibrium to quasi-geometric discounting model
  - large welfare improvement compared with Markov equilibria
- Extend the organizational equilibrium to government policy problem

## Equilibrium Properties in Time-Inconsistent Problems

- Common issue: thank you for the idea, I will do it myself
  - if a proposal favors the initial, the next wants to copy the idea and restart
  - well defined notion of “thank you for the idea”: proposals independent of capital
  - history matters for action, but only pay-off relevant variable matters for payoff
  - history can be abolished, no trigger strategy
- Good will has to be built gradually
  - deviation from Markov is like making a sacrifice
  - proposal starts with low sacrifice, otherwise waiting for the next to propose
  - more sacrifice is made overtime, knowing the next will make more sacrifice
- The long-run outcome is close to the case with commitment

# Plan

- 1 An example: a growth model with quasi-geometric discounting.
- 2 General Organizational equilibrium for “separable” economies
- 3 Approximating any economy with a “separable” economy
- 4 A government taxation problem

# Part I: A Growth Model

## The Environment

- Preferences: quasi-geometric discounting

$$U_t = u(c_t) + \delta \sum_{\tau=1}^{\infty} \beta^{\tau} u(c_{t+\tau})$$

- period utility function  $u(c) = \log c$
  - $\delta = 1$  is the time-consistent case
- 
- Technology

$$f(k_t) = k_t^{\alpha}, \quad k_{t+1} = f(k_t) - c_t.$$



## Benchmark I: Markov Perfect Equilibrium

- Consider the differentiable Markov equilibrium with GEE (Krusell and Smith, 2003)

- Recursive formulation:  $V(k; g) = \max_{k'} u[f(k) - k'] + \delta\beta\Omega(k'; g)$

Continuation value:  $\Omega(k; g) = u[f(k) - g(k)] + \beta\Omega[g(k); g]$

- The Generalized Euler Equation (GEE)

$$u'(f(k) - g(k)) = \beta u' \left( f[g(k)] - g[g(k)] \right) \left[ \delta f'[g(k)] + (1 - \delta) g'[g(k)] \right]$$

- The equilibrium features a constant saving rate

$$k' = \frac{\delta\alpha\beta}{1 - \alpha\beta + \delta\alpha\beta} k^\alpha = s^M k^\alpha$$

## Benchmark II: Ramsey Allocation with Commitment

- First period:  $\max_{k_1} u[f(k_0) - k_1] + \delta\beta\Omega(k_1)$

Continuation value:  $\Omega(k) = \max_{k'} u[f(k) - k'] + \beta\Omega(k')$

- The sequence of saving rates is given by

$$s_t = \begin{cases} s^M = \frac{\alpha\delta\beta}{1-\alpha\beta+\delta\alpha\beta}, & t = 0 \\ s^R = \alpha\beta, & t > 0 \end{cases}$$

- The Markov equilibrium saving is lower than the Ramsey

$$k^M = \left( \frac{\alpha\delta\beta}{1-\alpha\beta+\delta\alpha\beta} \right)^{\frac{1}{1-\alpha}} < k^R = (\alpha\beta)^{\frac{1}{1-\alpha}}$$

## Optimal Constant Saving Rate with Quasi-Geometric Utility

- Value function with constant saving rate  $s$

$$V(k; s) = u[(1 - s)f(k)] + \delta\beta \Omega[sf(k); s]$$

Continuation value

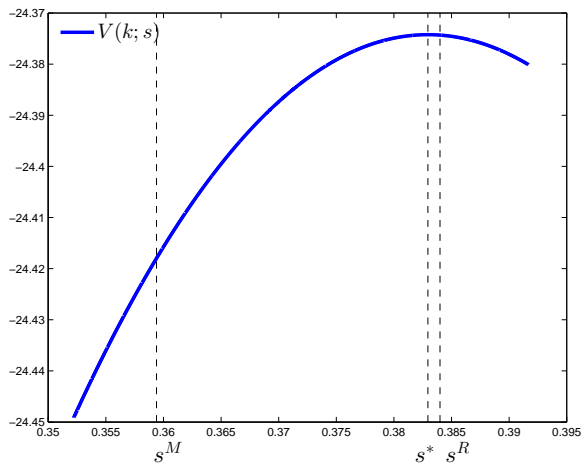
$$\Omega(k; s) = u[(1 - s)f(k)] + \beta \Omega(k; s)$$

- By guess-and-verify, the value function is

$$V(k; s) = \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k + \left(1 + \frac{\beta\delta}{1 - \beta}\right) \log(1-s) + \frac{\delta\alpha\beta}{(1 - \alpha\beta)(1 - \beta)} \log(s)$$

- Which constant saving rate is the optimal one?

## How does $V(k; s)$ look like?



$$s^M = \frac{\alpha\delta\beta}{1 - \alpha\beta + \delta\alpha\beta} < s^* = \frac{\delta\alpha\beta}{(1 - \beta + \delta\beta)(1 - \alpha\beta) + \delta\alpha\beta} < s^R = \alpha\beta$$

## Towards the Organizational Equilibrium: Can $s^*$ be achieved?

- Imagine the proposal is to choose  $s^*$  all the time
  - ① ✓ the next agent has no incentive to copy the proposal (it is a constant)
  - ② ✗ all agents have incentive to choose  $s^M$ , and wait the next to propose
  - ③ ✓ no other proposals yield higher utility for all
- Constant  $s^*$  proposal cannot be implemented, violating no waiting condition
- But, something else can be implemented, which converges to  $s^*$
- For this, we need to proceed to define the organizational equilibrium

## Proposals and Value Function

- A proposal is a sequence of saving rates  $\{s_0, s_1, s_2, \dots\}$
- Given an initial capital  $k_0$ , the proposal induces a sequence of capital

$$k_1 = s_0 k_0^\alpha$$

$$k_2 = s_1 k_1^\alpha = k_0^{\alpha^2} s_1 s_0^\alpha$$

$$\vdots$$

$$k_t = k_0^{\alpha^t} \prod_{j=0}^{t-1} s_j^{\alpha^{t-j-1}}$$

- The lifetime utility for the agent who makes the proposal is

$$\begin{aligned} U(k_0, s_0, s_1, \dots) &= \log[(1 - s_0)k_0^\alpha] + \delta \sum_{j=1}^{\infty} \beta^j \log[(1 - s_j)k_j^\alpha] \\ &= \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_0 + \log(1 - s_0) + \delta \sum_{j=1}^{\infty} \beta^j \log[(1 - s_j) \prod_{\tau=0}^{j-1} s_\tau^{\alpha^{j-\tau}}] \\ &= \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_0 + \Phi(s_0, s_1, \dots) \end{aligned}$$

## Proposals and Value Function

- A proposal is a sequence of saving rates  $\{s_0, s_1, s_2, \dots\}$
- Given an initial capital  $k_0$ , the proposal induces a sequence of capital

$$k_t = k_0^{\alpha^t} \prod_{j=0}^{t-1} s_j^{\alpha^{t-j-1}}$$

- The lifetime utility for agent at period  $t$  is

$$U(k_t, s_t, s_{t+1}, \dots) = \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_t + \Phi(s_t, s_{t+1}, \dots)$$

- Crucially, capital  $k_t$  and saving rates  $\{s_t, s_{t+1}, s_{t+2}, \dots\}$  are separable

## Organizational Equilibrium in Quasi-Geometric Discounting Growth Model

### Definition

A sequence of saving rates  $\{s_\tau\}_{\tau=0}^\infty$  is organizationally admissible if

- $\Phi(s_t, s_{t+1}, s_{t+2}, \dots)$  is (weakly) increasing in  $t$
- The first agent has no incentive to delay the proposal.

$$\Phi(s_0, s_1, s_2, \dots) \geq \max_s \Phi(s, s_0, s_1, s_2, \dots)$$

Within organizationally admissible sequences, any sequence that attains the maximum of  $\Phi(s_0, s_1, s_2, \dots)$  is an *organizational equilibrium*.

The admissible sequence of saving rates and the maximum of  $\Phi$  make sure

- 1 no incentive to copy previous agent's proposal
- 2 no incentive to wait for the next agent to propose
- 3 no incentive to start a new proposal



## Remarks on Organizational Equilibrium

- Separability between capital and saving rates allows a global maximum
- Payoff only depends on capital, **not** a trigger strategy

$$\begin{aligned}
 U(k_t, s_t, s_{t+1}, \dots) &= \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_t + \Phi(s_t, s_{t+1}, \dots) \\
 &= \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_t + \Phi^*
 \end{aligned}$$

- Organizational equilibrium is **not** a Markov equilibrium
  - agents need to know previous agents' action

## Construct the Organizational Equilibrium

- An organizational equilibrium is a sequence of saving rates  $\{s_0, s_1, \dots\}$
- To prevent copying the idea, every generation obtain the same  $\bar{\Phi}$

$$\Phi(s_t, s_{t+1}, \dots) = \Phi(s_{t+1}, s_{t+2}, \dots) = \bar{\Phi}$$

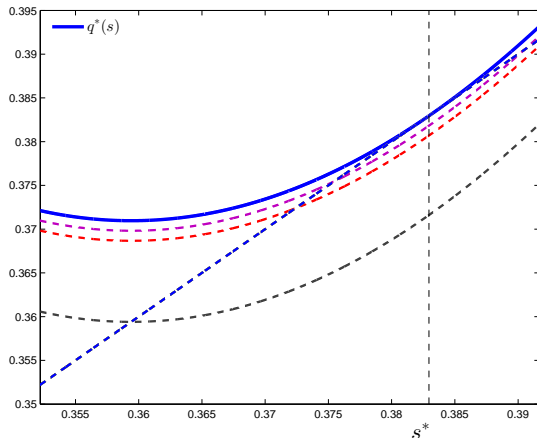
which induces the following difference equation

$$\beta(1 - \delta) \log(1 - s_{t+1}) = \frac{\delta\alpha\beta}{1 - \alpha\beta} \log s_t + \log(1 - s_t) - (1 - \beta)\bar{\Phi}$$

- We call this difference equation as the proposal function

$$s_{t+1} = q(s_t)$$

- The maximal  $\bar{\Phi}$  and an initial  $s_0$  are needed to determine  $\{s_\tau\}_{\tau=0}^\infty$

Determine  $\bar{\Phi}^*$ 

- As  $\bar{\Phi}$  increases, the proposal function  $q(s)$  move upwards
- The highest  $\bar{\Phi} = \bar{\Phi}^*$  is achieved when  $q(s)$  is tangent with 45 degree line at  $s^*$

## Determine the Initial Saving Rate $s_0$

- The first agent should have no incentive to delay the proposal

$$\Phi(s_0, s_1, s_2, \dots) \geq \max_s \Phi(s, s_0, s_1, s_2, \dots)$$

- Given the next agent will propose the organizational equilibrium

$$\max_s \Phi(s, s_0, s_1, s_2, \dots) = \Phi(s^M, s_0, s_1, s_2, \dots)$$

- $s_0$  has to be such that

$$\begin{aligned} \Phi^* = \Phi(s_0, s_1, s_2, \dots) &\geq \Phi(s^M, s_0, s_1, s_2, \dots) \\ &\longrightarrow s_0 \leq q^*(s^M) \end{aligned}$$

- We select  $s_0 = q^*(s^M)$ , which yields the highest welfare during the transition

## Organizational Equilibrium in Quasi-Geometric Discounting Growth Model

### Proposition

The organizational equilibrium  $\{s_\tau\}_{\tau=0}^\infty$  is given recursively by the proposal function  $q^*$

$$s_t = q^*(s_{t-1}) = 1 - \exp \left\{ \frac{-(1-\beta)\Phi^* + \frac{\delta\alpha\beta}{1-\alpha\beta} \log s_{t-1} + \log(1-s_{t-1})}{\beta(1-\delta)} \right\}$$

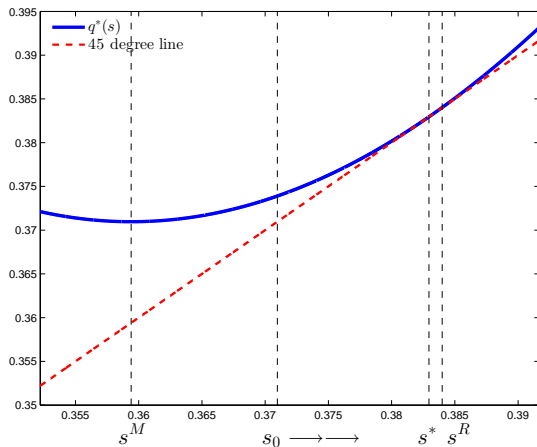
where the initial saving rate  $s_0$ , the steady state  $s^*$ , and  $\Phi^*$  are given by

$$s_0 = q^*(s^M)$$

$$s^* = \frac{\delta\alpha\beta}{(1-\beta+\delta\beta)(1-\alpha\beta) + \delta\alpha\beta}$$

$$\Phi^* = \frac{1-\beta+\delta\beta}{1-\beta} \log(1-s^*) + \frac{\alpha\delta\beta}{(1-\beta)(1-\alpha\beta)} \log s^*$$

## Transition Dynamics



- The equilibrium starts from  $s_0$ , and monotonically converges to  $s^*$ .

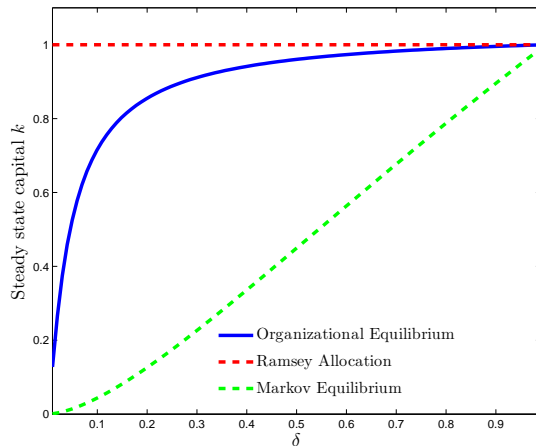
## Remarks

- 1 To solve proposal function, no agent can treat herself specially,  $\Phi_t = \Phi_{t+1}$ 

Thank you for the idea, I will do it myself
- 2 To determine the initial saving rate, the agent starts from low saving rate  
Good will has to be built gradually
- 3 We will show how the outcome compared with the Markov and Ramsey  
We do much better than Markov equilibrium

## Comparison: Steady State

- The organizational equilibrium is very like the Ramsey allocation



Parameter values:  $\alpha = 0.4, \beta = 0.96$

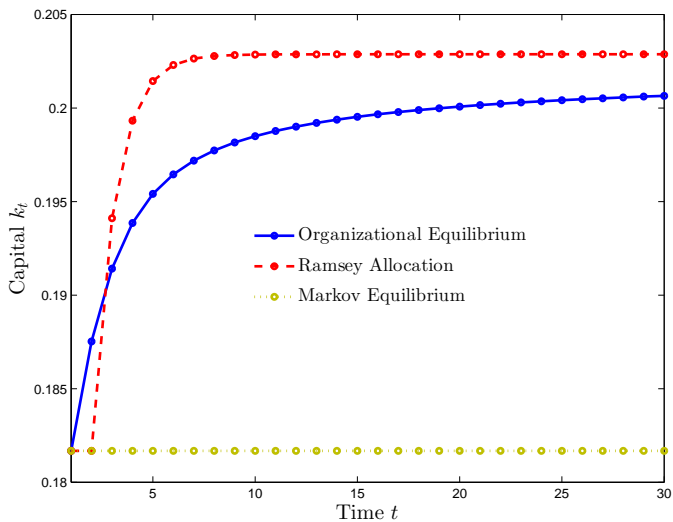


## Comparison: Transition

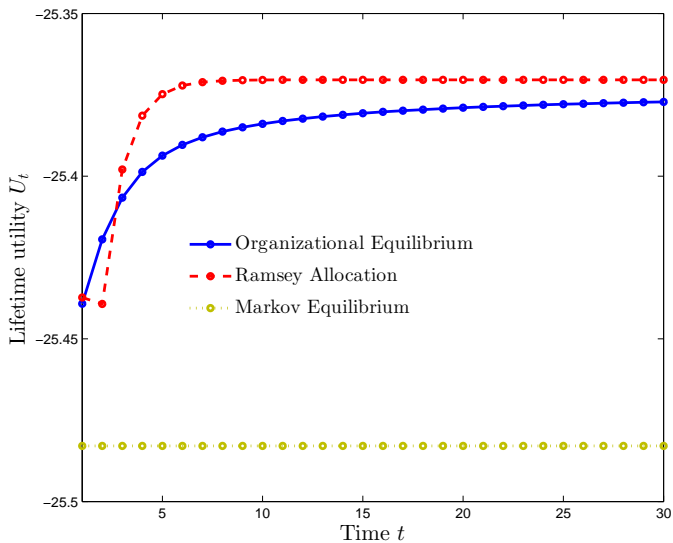
- Recall that the lifetime utility is given by

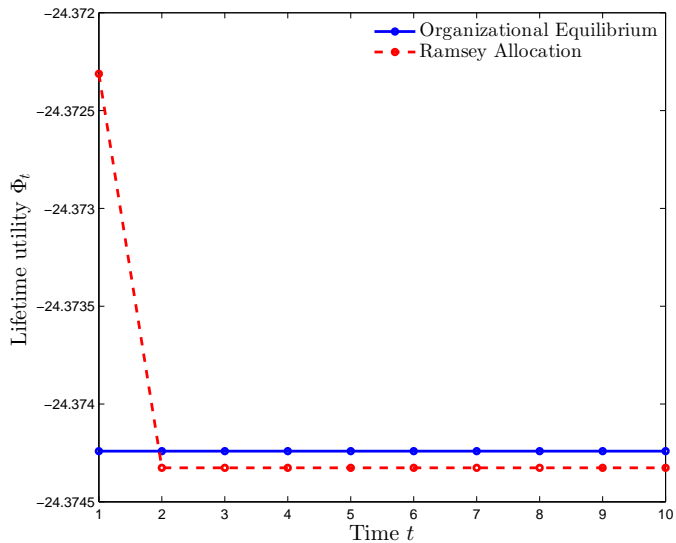
$$U(k_t, s_t, s_{t+1}, \dots) = \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k_t + \Phi(s_t, s_{t+1}, \dots)$$

- For the initial agent, starting with the same capital
  - Ramsey allocation: highest  $\Phi(s_0, s_1, s_2, \dots)$
  - Markov equilibrium: lowest  $\Phi(s_0, s_1, s_2, \dots)$
  - Organizational equilibrium: close to but smaller than Ramsey allocation
- For subsequent agents,
  - Ramsey allocation: lower  $\Phi(s_t, \dots)$ , highest capital
  - Markov equilibrium: lowest  $\Phi(s_t, \dots)$  and capital
  - Organizational equilibrium: highest  $\Phi(s_t, \dots)$ , much higher capital than Markov



Parameter values:  $\alpha = 0.4$ ,  $\beta = 0.96$ , and  $\delta = 0.9$





## Next

- In this example, saving rate permits the lifetime utility to be separable between actions and state variables
  - any monotonic transformation of saving rate yields the same allocation
- We define organizational equilibrium for the class of economy that permits the separable property between action and states
- We then show how to approximate a non-separable economy with a separable economy locally

## Part II: Organizational Equilibrium for Weakly Separable Economy

## General Setup

- An infinite sequence of decision makers is called to act
  - state variable  $k \in K$ , action  $x \in X(k)$
  - preference:  $\Psi(k_t, x_t, x_{t+1}, x_{t+2}, \dots)$

### Assumption

There exists a set  $A$  and a function  $\gamma : A \times K \rightarrow \mathcal{A}$  with the following properties

- 1 The action can be recalled:

$$X(k) = \{a : \exists a \in A \text{ such that } x = \gamma(a, k)\}$$

- 2 Define preferences over rescaled actions as follows:

$$U(k, a_t, a_{t+1}, a_{t+2}, \dots) := \Psi(k, x_t, x_{t+1}, x_{t+2}, \dots),$$

where for  $t \geq 0$ ,  $x_t$  is computed recursively as

$$\begin{aligned} x_t(k) &= \gamma(a_t, k_t(k)), \\ k_{t+1}(k) &= F(k_t(k), x_t). \end{aligned}$$

and  $U$  is weakly separable in  $k$  and in  $\{a_\tau\}_{\tau=t}^\infty$ , i.e., there exist  $v$  and  $V$

$$U(k, a_t, a_{t+1}, a_{t+2}, \dots) = v(k, \Phi(a_t, a_{t+1}, a_{t+2}, \dots)).$$

## Organizational Equilibrium

### Definition

A sequence of actions  $\{a_\tau\}_{\tau=0}^\infty$  is organizationally admissible if

- 1  $\Phi(a_t, a_{t+1}, a_{t+2}, \dots)$  is (weakly) increasing in  $t$
- 2 The first agent has no incentive to delay the proposal.

$$\Phi(a_0, a_1, a_2, \dots) \geq \max_{a \in \mathcal{A}} \Phi(a, a_0, a_1, a_2, \dots)$$

Within organizationally admissible sequences, any sequence that attains the maximum of  $V(a_0, a_1, a_2, \dots)$  is an *organizational equilibrium*.



## Recursive Structure and Proposal Function

### Assumption

There exist functions  $w_0 : A \times \mathbb{R} \rightarrow \mathbb{R}$ ,  $w : A \times \mathbb{R} \rightarrow \mathbb{R}$  and  $W : A^\infty \rightarrow \mathbb{R}$ , s.t.

$$\begin{aligned} V(a_0, a_1, a_2, \dots) &= w_0(a_0, W(a_1, a_2, \dots)) \\ W(a_t, a_{t+1}, a_{t+2}, \dots) &= w(a_t, W(a_{t+1}, a_{t+2}, \dots)), \quad t \geq 1 \end{aligned}$$

for all sequences  $\{a_0\}_{t=0}^\infty$ .

### Proposition

Assume  $w$  and  $w_0$  are smooth functions, then an organizational equilibrium  $\{a_t\}_{t=0}^\infty$  satisfies the following recursive equation

$$a_{t+1} = q(a_t)$$

Moreover, if  $A$  is bounded, then there exists a fixed point  $a^*$ , s.t.

$$a^* = q(a^*)$$

# Part III: Approximated Organizational Equilibrium for Non-separable Economy

## First Order Approximation

- Original economy:  $\Psi_t = u(k_t, x_t) + \delta \sum_{\tau=1}^{\infty} \beta^\tau u(k_{t+\tau}, x_{t+\tau})$

$$\text{where } k_{t+1} = F(k_t, x_t)$$

- Use the following separable economy to approximate the original economy

$$\widehat{\Psi}_t = \widehat{u}(k_t, x_t) + \delta \sum_{\tau=1}^{\infty} \beta^\tau \widehat{u}(k_{t+\tau}, x_{t+\tau})$$

$$\text{where } \widehat{u}(k, x) = h(k) + m(x)$$

$$h(k') = \alpha h(k) + g(x)$$

- Around any  $(\bar{x}, \bar{y})$ , this approximation matches the level and first derivative

## Example

- Original economy

- Preferences:  $U_t = \log(c_t) + \delta \sum_{\tau=1}^{\infty} \beta^{\tau} u(c_{t+\tau})$

- Technology:  $k_{t+1} = k_t^{\alpha} + (1-d)k_t - c_t$

- Approximate the resource constraint around  $\bar{k}$  by

$$k^{\alpha} + (1-d)k = \xi(\bar{k})k^{\theta(\bar{k})}$$

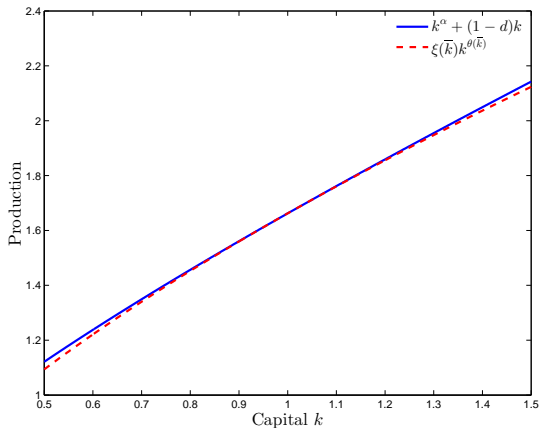
- The new “separable” economy is

- Preferences:  $U_t = \log(c_t) + \delta \sum_{\tau=1}^{\infty} \beta^{\tau} u(c_{t+\tau})$

- Technology:  $k_{t+1} = \xi(\bar{k})k^{\theta(\bar{k})} - c_t$

- Additional requirement:  $\bar{k}$  is the steady state in organizational equilibrium

## Approximated Production Function



- The approximation works well around the steady state

# Part IV: Government Policy Problem

## Government Policy Problem

- A strategic government v.s. a continuum of competitive agents
- Government cannot commit to a policy rule at time 0
- Apply organizational equilibrium to this environment
- Significant welfare improvement over Markov equilibrium, but gradually

## An Optimal Taxation Problem: Environment

- Preference:  $\sum_{t=0}^{\infty} \beta^t [\log c_t + \gamma \log g_t]$
- Technology:  $f(k_t) = k_t^\alpha, \quad k_{t+1} = f(k_t) - c_t - g_t.$
- Consumers' budget constraint:  $c_t + k_{t+1} = (1 - \tau_t)r_t k_t + \pi_t$
- Prices:  $r_t = f_k(k_t) \quad \pi_t = f(k_t) - r_k k_t$
- Government budget constraint:  $g_t = \tau_t r_t k_t$



## Government Problem

- Government proposal: a sequence of capital tax rates  $\{\tau_t\}_{t=0}^{\infty}$
- Given  $\{\tau_t\}_{t=0}^{\infty}$ , allocation in competitive equilibrium is unique

$$k_t^\alpha = c_t + k_{t+1} + g_t$$

$$g_t = \alpha \tau_t k_t^\alpha$$

$$\frac{1}{c_t} = \beta \frac{1}{c_{t+1}} (1 - \tau_{t+1}) \alpha k_{t+1}^{\alpha-1}$$

- Government preference can be written as

$$U(k, \{\tau_t\}_{t=0}^{\infty}) = \sum_{t=0}^{\infty} \beta^t [\log c_t + \gamma \log g_t] = \frac{\alpha(1+\gamma)}{1-\alpha\beta} \log k + \Phi(\{\tau_t\}_{t=0}^{\infty})$$

## Organizational Equilibrium in Government Taxation Problem

### Definition

A sequence of tax rates  $\{\tau_t\}_{t=0}^{\infty}$  is organizationally admissible if

- $\Phi(\tau_t, \tau_{t+1}, \tau_{t+2}, \dots)$  is (weakly) increasing in  $t$
- Government has no incentive to delay the proposal.

$$\Phi(\tau_0, \tau_1, \tau_2, \dots) \geq \max_{\tau} \Phi(\tau, \tau_0, \tau_1, \tau_2, \dots)$$

Within organizationally admissible sequences, any sequence that attains the maximum of  $\Phi(\tau_0, \tau_1, \tau_2, \dots)$  is an *organizational equilibrium*.

## Optimal Constant Saving Rate with Quasi-Geometric Utility

- Value function with constant saving rate  $s$

$$V(k; s) = u[(1 - s)f(k)] + \delta\beta \Omega(k; s)$$

Continuation value

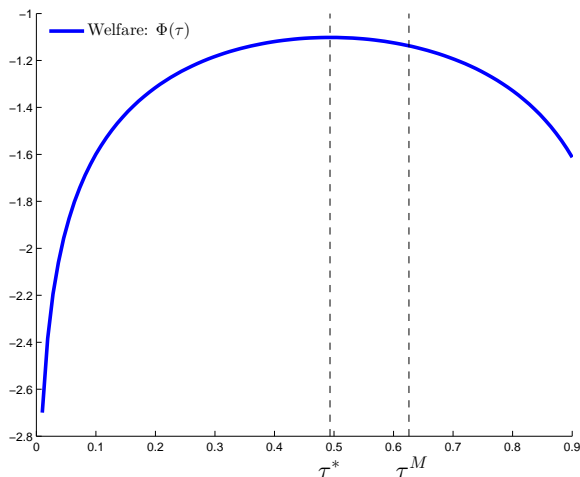
$$\Omega(k; s) = u[(1 - s)f(k)] + \beta \Omega(k; s)$$

- By guess-and-verify, the value function is

$$V(k; s) = \frac{\alpha(1 - \alpha\beta + \delta\alpha\beta)}{1 - \alpha\beta} \log k + \left(1 + \frac{\beta\delta}{1 - \beta}\right) \log(1-s) + \frac{\delta\alpha\beta}{(1 - \alpha\beta)(1 - \beta)} \log(s)$$

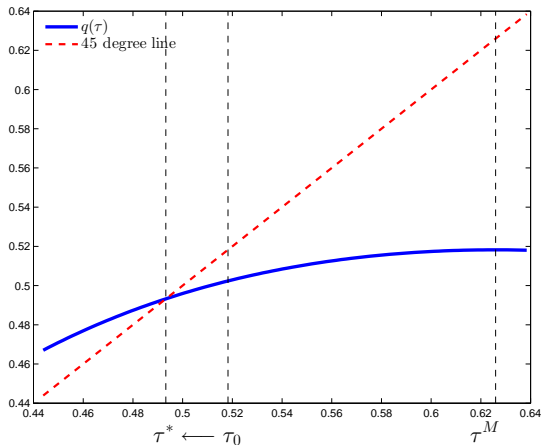
- Which constant saving rate is the optimal one?

## Optimal Constant Tax Rate



- Taxation in Markov equilibrium is too high
- Constant  $\tau^*$  cannot be implemented directly

## Transition Dynamics in Organizational Equilibrium



- The equilibrium starts from  $\tau_0$ , and monotonically converges to  $\tau^*$ .

## Conclusion

- Propose organizational equilibrium for economy with state variables
- Three properties
  - No one is special: thank you for the idea, I will do it myself
  - Good will has to be build gradually
  - Outcome is close to Ramsey allocation, much better than Markov equilibrium
- The equilibrium concept can also be applied to government policy problem